

# Finance Committee Budget Report of Recommendations



Fiscal Year 2023

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July 1, 2022 – June 30, 2023

<b>26-May-22</b>	<b>Fiscal Year 2022 Final Budget</b>	<b>Fiscal Year 2023 Finance Committee</b>
<b>114 - Moderator</b>		
Moderator Salary	100.00	100.00
Moderator Misc. Expense	50.00	50.00
<b>Subtotal</b>	<b>150.00</b>	<b>150.00</b>
<b>122 - Board of Selectmen</b>		
Town Administrator Salary	146,367.00	150,393.00
Asst. Town Administrator Salary	85,000.00	85,000.00
Executive Assistant Salary	56,295.00	66,869.00
Selectmen Salaries	15,000.00	15,000.00
Selectmen Other Wages	2,000.00	2,000.00
Selectmen Expenses	18,000.00	18,000.00
Medicaid Billing Service	13,500.00	13,500.00
Computer Equipment & Supplies	50,000.00	50,000.00
Town Hall Heat, Light and Power	58,000.00	58,000.00
<b>Subtotal</b>	<b>444,162.00</b>	<b>458,762.00</b>
<b>131 - Finance Committee</b>		
Finance Committee Expenses	2,300.00	2,300.00
Reserve Fund	200,000.00	200,000.00
<b>Subtotal</b>	<b>202,300.00</b>	<b>202,300.00</b>
<b>135 - Town Accountant</b>		
Accountant Salary	90,000.00	99,133.00
Assistant Accountant Salary	48,153.00	59,451.00
Accountant Expenses	10,100.00	13,000.00
<b>Subtotal</b>	<b>148,253.00</b>	<b>171,584.00</b>
<b>141 - Board of Assessors</b>		
Assessors Chair Salary	79,097.00	99,133.00
Assessors Clerk Salary	56,295.00	64,274.00
Assessors Member Salary	1,500.00	1,500.00
Assessors Expenses	32,834.00	35,321.00
GIS Hosting Service - Annual Fee	4,000.00	4,000.00
Assessors Equipment Expense	2,500.00	2,500.00
Public Utilities Valuation	6,000.00	6,000.00
<b>Subtotal</b>	<b>182,226.00</b>	<b>212,728.00</b>
<b>145 - Treasurer-Collector</b>		
Treasurer-Collector Salary	85,065.00	89,743.00
Deputy Treasurer-Collector Salary	66,631.00	74,798.00
Asst. Treasurer-Collector Salary	46,735.00	56,016.00
Asst. Treasurer-Collector Salary	45,602.00	52,782.00
Treasurer-Collector Expenses	99,250.00	105,750.00
Chapter 59A Retirement	6,500.00	6,500.00
<b>Subtotal</b>	<b>349,783.00</b>	<b>385,589.00</b>
<b>149 - Parking Fines</b>		
Parking Fine Administrator	940.00	940.00
<b>Subtotal</b>	<b>940.00</b>	<b>940.00</b>
<b>151 - Town Solicitor</b>		
Solicitor Salary	5,000.00	5,000.00
Solicitor Lit/Neg/Legal Memo	107,200.00	110,000.00
<b>Subtotal</b>	<b>112,200.00</b>	<b>115,000.00</b>
<b>154 - Facilities &amp; Grounds</b>		
Facility Director Salary	96,173.00	103,244.00
Administrative Assistant Salary	34,823.00	39,062.00
Facilities Salaries	1,257,126.00	1,339,143.00
Facilities Expenses	164,950.00	176,000.00

<b>26-May-22</b>	<b><u>Fiscal Year 2022</u></b> <b><u>Final Budget</u></b>	<b><u>Fiscal Year 2023</u></b> <b><u>Finance Committee</u></b>
Contractual Services	131,450.00	141,000.00
Tree Removal & Maintenance	50,000.00	50,000.00
Repairs & Maintenance	255,849.00	275,000.00
Facilities Equipment	112,000.00	170,000.00
Capital Improvements	285,475.00	285,475.00
<b>Subtotal</b>	<b><u>2,387,846.00</u></b>	<b><u>2,578,924.00</u></b>
<b>155 - Human Resources</b>		
Human Resource Director Salary	88,262.00	85,028.00
Human Resource Misc. Expense	13,000.00	13,000.00
<b>Subtotal</b>	<b><u>101,262.00</u></b>	<b><u>98,028.00</u></b>
<b>161 - Town Clerk</b>		
Town Clerk Salary	71,674.00	76,296.00
Assistant Town Clerk Salary	43,446.00	49,750.00
Registrars Salaries	3,850.00	3,850.00
Town Clerk Misc. Expense	8,000.00	8,000.00
Election Expenses	16,500.00	42,000.00
Street Listing Misc. Expense	750.00	750.00
Census Misc. Expense	8,000.00	8,000.00
<b>Subtotal</b>	<b><u>152,220.00</u></b>	<b><u>188,646.00</u></b>
<b>171 - Conservation Commission</b>		
Conservation Expenses	7,500.00	7,500.00
<b>Subtotal</b>	<b><u>7,500.00</u></b>	<b><u>7,500.00</u></b>
<b>175 - Planning Board</b>		
Planning Board Expenses	4,000.00	4,000.00
<b>Subtotal</b>	<b><u>4,000.00</u></b>	<b><u>4,000.00</u></b>
<b>176 - Zoning Board</b>		
Zoning Board Expenses	3,200.00	3,200.00
<b>Subtotal</b>	<b><u>3,200.00</u></b>	<b><u>3,200.00</u></b>
<b>179 - Montachusett Planning Comm.</b>		
MRPC Assessment	4,984.00	5,443.00
<b>Subtotal</b>	<b><u>4,984.00</u></b>	<b><u>5,443.00</u></b>
<b>182 - Economic Development</b>		
Economic Development Director	83,211.00	91,551.00
Economic Development Expenses	5,850.00	5,850.00
<b>Subtotal</b>	<b><u>89,061.00</u></b>	<b><u>97,401.00</u></b>
<b>193 - Insurance/Miscellaneous</b>		
Law Books	750.00	750.00
Civic Fund	18,500.00	18,500.00
Town Report Preparation	6,500.00	6,500.00
Town Audit	60,000.00	60,000.00
Copy Machine Expense	3,500.00	3,500.00
Liability Insurance	80,000.00	105,500.00
Blanket Insurance	350,000.00	375,000.00
<b>Subtotal</b>	<b><u>519,250.00</u></b>	<b><u>569,750.00</u></b>
<b>210 - Police Department</b>		
Police Chief Salary	141,925.00	141,925.00
Police Lieutenant Salary	213,433.00	207,721.00
Police Clerk Salary	27,530.00	45,000.00
Police Sergeants Salaries	430,015.00	430,180.00
Patrolmen Salaries	1,396,533.00	1,337,644.00
Dispatchers Salaries	442,960.00	499,352.00

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Police Overtime Pay	120,000.00	170,000.00
Police Longevity Pay	14,100.00	11,250.00
Police Holiday Pay	102,220.00	118,414.00
Police Compensatory Court Time	32,000.00	32,000.00
Police Sick Time Buyback	39,093.00	31,772.00
Police Incentive	68,000.00	62,500.00
Police Quinn Bill	196,103.00	170,305.00
Police Heat, Light & Power	42,000.00	42,000.00
Police Expenses	115,200.00	156,100.00
Police New Radio Maintenance	1,000.00	5,000.00
Police Training & Education	55,000.00	82,000.00
Police Uniforms	47,400.00	60,500.00
Rifle Range	1,100.00	1,100.00
Police New Equipment	85,000.00	106,050.00
<b>Subtotal</b>	<b>3,570,612.00</b>	<b>3,710,813.00</b>

**220 - Fire Department**

Fire Chief Salary	125,740.00	124,272.00
Deputy Chief Salary	83,737.00	84,050.00
Captains/Acting Captains Salaries	234,816.00	235,815.00
Fire Fighters Salaries	1,076,113.00	1,100,000.00
Call Fire Fighters Salaries	12,000.00	12,000.00
Fire Alarm Electrician	6,356.00	6,578.00
Fire Department Clerk	4,000.00	4,000.00
Fire Overtime	375,000.00	375,000.00
Fire Longevity Pay	5,770.00	6,525.00
Fire Holiday Pay	80,079.00	81,000.00
Fire Sick Time Buyback	22,759.00	19,610.00
Fire Incentive Pay	13,260.00	13,260.00
Fire Uniforms Allowance	19,500.00	19,500.00
Fire Uniforms Expense	30,000.00	40,000.00
Fire Heat, Light & Power	22,000.00	22,000.00
Apparatus Repair & Maintenance	50,000.00	50,000.00
Fire Alarm Expense	30,000.00	30,000.00
Fire Radio Service	20,000.00	24,000.00
Fire Training	8,000.00	10,000.00
Fire Training Overtime	18,000.00	20,000.00
Fire Hose	5,000.00	5,000.00
Fire Misc. Expenses	40,000.00	50,000.00
Respiratory Equipment	5,000.00	7,000.00
Fire Equipment	10,000.00	15,000.00
<b>Subtotal</b>	<b>2,297,130.00</b>	<b>2,354,610.00</b>

**241 - Building Inspector**

Building Inspector Salary	66,576.00	79,694.00
Building Inspector Other Wages	1,250.00	1,250.00
Permitting Department Clerk	49,110.00	59,451.00
Permitting Department Clerk (P/T)	19,899.00	20,382.00
Building Inspector Expenses	6,000.00	6,000.00
<b>Subtotal</b>	<b>142,835.00</b>	<b>166,777.00</b>

**242 - Gas/Plumbing Inspectors**

Gas Inspector Expenses	100.00	100.00
Plumbing Inspector Expenses	100.00	100.00
<b>Subtotal</b>	<b>200.00</b>	<b>200.00</b>

**244 - Sealer of Weights & Measures**

Sealer Salary	6,954.00	8,045.00
Sealer Expenses	970.00	1,500.00
<b>Subtotal</b>	<b>7,924.00</b>	<b>9,545.00</b>

<b>26-May-22</b>	<b>Fiscal Year 2022 Final Budget</b>	<b>Fiscal Year 2023 Finance Committee</b>
<b>245 - Electrical Inspector</b>		
Electrical Inspector Salary	23,743.00	38,211.00
Asst. Electrical Inspector Salary	1,000.00	1,000.00
Electrical Inspector Expenses	3,000.00	3,000.00
<b>Subtotal</b>	<b>27,743.00</b>	<b>42,211.00</b>
<b>291 - Emergency Management</b>		
Emergency Mgmt. Other Wages	4,000.00	4,000.00
Emergency Mgmt. Expenses	3,000.00	3,000.00
<b>Subtotal</b>	<b>7,000.00</b>	<b>7,000.00</b>
<b>292 - Animal Control Officer</b>		
Animal Control Officer Salary	40,395.00	44,872.00
Animal Control Expenses	5,490.00	5,490.00
Animal Control Kennel Fees	5,310.00	5,310.00
<b>Subtotal</b>	<b>51,195.00</b>	<b>55,672.00</b>
<b>301 - School Department</b>		
School Salaries	17,065,433.00	18,941,771.00
Special Needs	2,862,886.00	3,361,870.00
Vocational Education	2,083,917.00	1,404,835.00
School Misc. Expense/Trans.	2,777,220.00	3,084,846.00
Athletic Fund	206,260.00	290,503.00
School Pensions & Employee Separation	100,000.00	126,000.00
<b>Subtotal</b>	<b>25,095,716.00</b>	<b>27,209,825.00</b>
<b>422 - Dept. of Public Works</b>		
DPW Superintendent Salary	28,353.00	38,000.00
DPW Wages	315,650.00	323,000.00
DPW Clerk Salary	12,345.00	16,587.00
DPW Overtime	20,000.00	30,000.00
DPW Longevity Pay	1,750.00	1,750.00
DPW Clothing Allowance	4,350.00	4,350.00
Fuel Tank Pump & Maintenance	95,000.00	140,000.00
DPW Expenses	265,000.00	275,000.00
DPW Snow & Ice	460,000.00	460,000.00
<b>Subtotal</b>	<b>1,202,448.00</b>	<b>1,288,687.00</b>
<b>510 - Board of Health</b>		
Health Agent Salary	40,998.00	54,267.00
Health Agent Salary	35,123.00	48,180.00
Health Board Salaries	900.00	900.00
Administrative Assistant	19,290.00	26,713.00
Health Nurse Salary	41,076.00	50,137.00
Health Board Expenses	10,000.00	10,400.00
Nurse Expense	500.00	500.00
Clean & Lien Program	5,000.00	5,000.00
<b>Subtotal</b>	<b>152,887.00</b>	<b>196,097.00</b>
<b>541 - Council On Aging</b>		
COA Director Salary	60,437.00	73,318.00
COA Asst. Dir. / Vol Coord.	43,446.00	45,950.00
COA Dispatcher Salary	23,699.00	24,025.00
COA Van Driver Salaries	67,340.00	70,468.00
COA Outreach Worker	34,823.00	37,545.00
COA Site Manager	25,539.00	27,184.00
COA Program Coordinator	36,558.00	39,062.00
COA Front Desk Clerk	-	16,553.00
COA Home Care Provider	-	-
COA Misc. Expenses	13,600.00	15,000.00
COA Van Maintenance	250.00	250.00

<b>26-May-22</b>	<b>Fiscal Year 2022 Final Budget</b>	<b>Fiscal Year 2023 Finance Committee</b>
COA Programs	12,000.00	15,000.00
COA Utilities	24,000.00	26,000.00
<b>Subtotal</b>	<b>341,692.00</b>	<b>390,355.00</b>
<b>543 - Dept. of Veteran Services</b>		
Veterans Agent Salary	56,162.00	59,378.00
Veterans Benefits	200,000.00	200,000.00
Veterans Misc. Expense	1,630.00	1,630.00
<b>Subtotal</b>	<b>257,792.00</b>	<b>261,008.00</b>
<b>610 - Bigelow Public Library</b>		
Library Director Salary	75,254.00	87,989.00
Librarians Salaries	126,625.00	132,594.00
Head of Adult Services Salary	52,197.00	50,681.00
Head of Youth Services Salary	54,828.00	66,869.00
Books/AV/Periodicals	68,000.00	68,900.00
Library Expenses	10,000.00	11,833.00
Library Heat, Light & Power	16,000.00	16,000.00
Library Technology	6,000.00	8,000.00
Library Public Programs	7,000.00	11,000.00
Library Consortium Membership	12,580.00	12,819.00
<b>Subtotal</b>	<b>428,484.00</b>	<b>466,685.00</b>
<b>630 - Parks &amp; Recreation</b>		
Recreation Wages	52,700.00	56,700.00
Parks & Rec. Director Salary	61,862.00	63,836.00
Recreation Manager Salary	45,036.00	43,939.00
Recreation Expenses	22,832.00	20,882.00
Park Heat, Light & Power	6,000.00	7,000.00
Park Misc. Expense	6,000.00	6,500.00
Park New Equipment	-	1,500.00
Central Park Misc. Expense	5,000.00	5,000.00
Office Heat, Light & Power	5,000.00	5,000.00
<b>Subtotal</b>	<b>204,430.00</b>	<b>210,357.00</b>
Commission on Disability	668.00	668.00
Cable Advisory Commission	470.00	470.00
Permanent Building Committee	1,500.00	1,500.00
Historical Commission	1,000.00	1,000.00
Personnel Board Misc. Expense	750.00	750.00
Weeks Fund Treasurer Salary	150.00	150.00
Memorial/Veteran's Day	4,982.00	7,000.00
Recycling Expense	60,000.00	60,000.00
Retirement Board Appropriation	3,230,929.00	3,399,875.00
Debt Retirement Principal	1,087,746.00	951,658.00
Debt Retirement Interest	213,152.00	202,308.00
Short Term Borrowing	25,000.00	55,000.00
Medicare Tax	367,337.00	367,337.00
Unemployment Compensation	48,545.00	48,545.00
Group Health Insurance	5,070,584.00	5,446,525.00
Workers Compensation	230,000.00	250,000.00
Street Lights	100,000.00	100,000.00
<b>Subtotal</b>	<b>10,442,813.00</b>	<b>10,892,786.00</b>
<b>Grand Total</b>	<b>48,940,238.00</b>	<b>52,362,573.00</b>

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Finance Committee**Fiscal Year 2023 Enterprise Budgets****232 - Ambulance Enterprise Fund**

Ambulance Wages	224,538.00	220,000.00
Ambulance Holiday Pay	11,438.00	11,600.00
Employee Benefits	18,000.00	37,000.00
Ambulance Misc. Expense	150,000.00	200,000.00
EMT Comp. Pay	45,120.00	45,120.00
EMT Training Tuition	19,500.00	19,500.00
EMT Training Misc. Expense	10,000.00	15,000.00
EMT Overtime	41,000.00	50,000.00
Repair and Maintenance	15,000.00	15,000.00
Capital Outlay (Ambulance)	67,225.00	67,561.00
<b>Subtotal</b>	<b>601,821.00</b>	<b>680,781.00</b>

\*\*Ambulance Enterprise Budget Offset By User Fees of \$540,181.00 & Retained Earnings of \$150,000.00 . Indirect costs of \$9,400.00 to be raised in the General Fund operating budget and reimbursed through a transfer from the Ambulance Enterprise Fund.

**452 - Water & Sewer Enterprise Fund**

Wages & Salary	672,000.00	685,000.00
Overtime	125,000.00	125,000.00
Superintendent Salary	77,664.00	76,819.00
DPW Clerk Salary	33,357.00	33,530.00
Employee Benefits	104,510.00	134,500.00
Clothing Allowance	7,975.00	7,975.00
Longevity	4,000.00	3,250.00
Heat, Light & Power	230,000.00	230,000.00
Equipment & Supplies	-	-
Pump Station Operation & Maint.	260,000.00	270,000.00
Water/Sewer Improvements	-	-
Water/Sewer Misc. Expense	165,000.00	175,000.00
Capital Outlay	-	-
Discretionary Equipment	80,000.00	50,000.00
Water Charge (DEP)	6,000.00	6,000.00
Cross Connection Services	12,000.00	12,000.00
Payment-in-Lieu of Taxes	-	-
Debt & Interest	620,000.00	632,000.00
WPAT Debt & Interest	165,000.00	160,000.00
<b>Subtotal</b>	<b>2,562,506.00</b>	<b>2,601,074.00</b>

\*\*Water & Sewer Enterprise Budget offset by user fees of \$2,598,174.00 & Retained Earnings of \$191,000.00. Indirect costs of \$188,100.00 to be raised and appropriated in the General Fund operating budget and reimbursed through a transfer from the Water & Sewer Enterprise Fund.

**433 - Rubbish Enterprise Fund**

Rubbish Wages	207,100.00	208,000.00
Superintendent Salary	17,257.00	21,384.00
DPW Clerk Salary	7,871.00	9,334.00
Employee Benefits	40,887.00	40,887.00
Clothing Allowance	2,900.00	2,900.00
Rubbish Overtime	26,000.00	26,000.00
Rubbish Misc. Expense	60,000.00	60,000.00
Compactor Maintenance	100,000.00	100,000.00
Rubbish Maint. & Disposal	250,000.00	250,000.00
Debt & Interest	-	-
<b>Subtotal</b>	<b>712,015.00</b>	<b>718,505.00</b>

\*\*Rubbish Enterprise Budget offset by user fees of \$664,735.00 & Retained Earnings of \$75,000.00. Indirect costs of \$21,230.00 to be raised and appropriated in the General Fund operating budget and reimbursed through a transfer from the Rubbish Enterprise Fund.

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**Finance Committee**

**458 - Landfill Enterprise Fund**

Landfill Wages	283,000.00	283,000.00
Superintendent Salary	25,000.00	25,000.00
Employee Benefits	43,903.00	47,000.00
Clothing Allowance	2,175.00	2,175.00
Longevity	1,250.00	1,350.00
Landfill Overtime	55,000.00	35,000.00
Landfill Misc. Expense	150,000.00	100,000.00
Landfill Permitting & Engineering	150,000.00	100,000.00
Equipment & Supplies	150,000.00	125,000.00
Contractor Services	200,000.00	300,000.00
Debt & Interest	61,519.00	263,560.00
<b>Subtotal</b>	<b><u>1,121,847.00</u></b>	<b><u>1,282,085.00</u></b>

\*\*Landfill Enterprise Budget offset by user fees of \$500,000.00 & Retained Earnings of \$814,735.00. Indirect costs of \$32,650.00 to be raised and appropriated in the General Fund operating budget and reimbursed through a transfer from the Landfill Enterprise Fund.

**Fiscal Year 2023 Budget Summary**

General Government	1,894,939.00	2,043,969.00
Public Safety	6,707,400.00	7,028,549.00
Schools	25,095,716.00	27,209,825.00
Public Works/Facilities	8,046,662.00	8,529,275.00
Health	152,887.00	196,097.00
Council On Aging	341,692.00	390,355.00
Veterans Services	262,774.00	268,008.00
Library	428,484.00	466,685.00
Parks & Recreation	204,430.00	210,357.00
Retirement	3,230,929.00	3,399,875.00
Health & General Insurance	5,779,129.00	6,225,570.00
Unclassified	467,487.00	467,487.00
Municipal Indebtedness		
Principal Interest	1,087,746.00	951,658.00
Short Term Borrowing	213,152.00	202,308.00
	25,000.00	55,000.00
<b>Grand Total All Funds</b>	<b><u>53,938,427.00</u></b>	<b><u>57,645,018.00</u></b>

**Fiscal Year 2023 Revenue/Budget**

**Uses of Resources:**

Appropriations:

Annual Budget	48,940,238.00	52,362,573.00
Ambulance Enterprise Fund	601,821.00	680,781.00
Water & Sewer Enterprise Fund	2,562,506.00	2,601,074.00
Rubbish Enterprise Fund	712,015.00	718,505.00
Landfill Enterprise Fund	1,121,847.00	1,282,085.00
Annual Town Meeting Articles	15,173,240.00	8,191,300.00
Special Town Meeting Articles	110,000.00	-

Total Appropriations **69,221,667.00** **65,836,318.00**

Local Expenditures:

Tax Title Expenditures	10,000.00	10,000.00
Cherry Sheet Offsets	507,754.00	528,200.00
School Choice Assessments	1,828,209.00	1,883,475.00
Snow & Ice Account	75,000.00	175,000.00
Total Local Expenditures	<b><u>2,420,963.00</u></b>	<b><u>2,596,675.00</u></b>

State & County Charges: 65,320.00 57,337.00  
Overlay Reserve (Assessors): 150,000.00 150,000.00

**Total Uses of Resources** **71,857,950.00** **68,640,330.00**



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**Sources of Funding:**

Local Property Taxes:		
Property Taxes Levy Limit	28,398,517.00	29,445,525.00
Proposition 2 1/2 Increase	709,963.40	736,128.00
New Growth Per Assessors	300,000.00	-
Total Local Property Taxes	<u>29,408,480.40</u>	<u>30,181,653.00</u>
State Aid (Cherry Sheet):		
Chapter 70 Education Aid	14,938,662.00	17,390,539.00
Charter Tuition Reimbursement	215,552.00	378,447.00
School Choice Tuition	480,949.00	498,822.00
Meals Tax Revenue	50,000.00	125,000.00
Cannabis Tax Revenue	-	50,000.00
Room Tax Revenue	-	-
General Municipal Aid	2,587,173.00	2,657,027.00
Veterans' Benefit	72,165.00	81,298.00
Vets, Blind, Elderly Exemption	77,474.00	78,957.00
State Owned Land	2,835.00	3,007.00
Public Libraries	26,805.00	31,846.00
Total State Aid	<u>18,451,615.00</u>	<u>21,294,943.00</u>
Estimated Local Revenues:		
Motor Vehicle Excise	1,450,000.00	1,465,725.00
Payments Lieu of Taxes	130,000.00	130,000.00
Tax Liens	40,000.00	40,000.00
Penalties & Interest	120,000.00	120,000.00
Licenses, Fees & Permits	200,000.00	200,000.00
Fines & Forfeits	25,000.00	25,000.00
Intergovernmental	40,000.00	40,000.00
Investment Income	70,000.00	70,000.00
Unclassified	700,000.00	700,000.00
Total Estimated Local Revenues	<u>2,775,000.00</u>	<u>2,790,725.00</u>
Other Available Funds:		
Free Cash	712,062.60	2,741,500.00
Ambulance Enterprise Fund	601,821.00	680,781.00
Water & Sewer Enterprise Fund	2,562,506.00	2,601,074.00
Rubbish Enterprise Fund	712,015.00	718,505.00
Landfill Enterprise Fund	1,121,847.00	1,282,085.00
Debt Exclusion (Rauscher Farm)	160,199.00	142,490.00
Debt Exclusion (Senior Center)	100,060.00	86,038.00
Debt Exclusion (Schools)	324,603.00	295,456.00
Debt Exclusion (Fire Department)	92,850.00	88,300.00
Debt Exclusion (Savage Field)	48,200.00	46,800.00
Debt Exclusion (Water Street)	18,800.00	13,600.00
School Building Reimbursement	-	-
Transfers from Enterprise Funds	243,018.00	251,380.00
Borrowing on Articles	3,000,000.00	-
Overlay Surplus	30,000.00	50,000.00
Enterprise Funds	9,300,000.00	4,200,000.00
Local Cable Access Fund	175,000.00	175,000.00
Capital & Infrastructure Stabilization Fund	2,000,000.00	1,000,000.00
Close-Out of Borrowing Articles	19,873.00	-
Stabilization Fund	-	-
Total Other Available Funds	<u>21,222,854.60</u>	<u>14,373,009.00</u>
<b>Total Sources of Revenue</b>	<b>71,857,950.00</b>	<b>68,640,330.00</b>
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**PROJECTED SURPLUS (DEFICIT)**

**0.00**

**0.00**